DEFENCE AND SPACE

2025

AIRBUS

Airbus is a global aerospace pioneer

Airbus operates in the commercial aircraft, helicopter, defence, security and space sectors. With strong roots in Europe, we have become truly international.

AIRBUS

Our purpose

We pioneer sustainable aerospace for a safe and united world

Leading the journey towards clean aerospace

Helping customers defend their values

Connecting and uniting people across the globe

AIRBUS

Leading the journey towards clean aerospace

Delivering and improving fuel-efficient products

Investing in future technologies

Promoting greater uptake of sustainable aviation fuel

Reducing the Company's industrial emissions

Supporting climate change monitoring

AIRBUS

Helping customers defend their values

Safeguarding airspace, citizens and vital assets

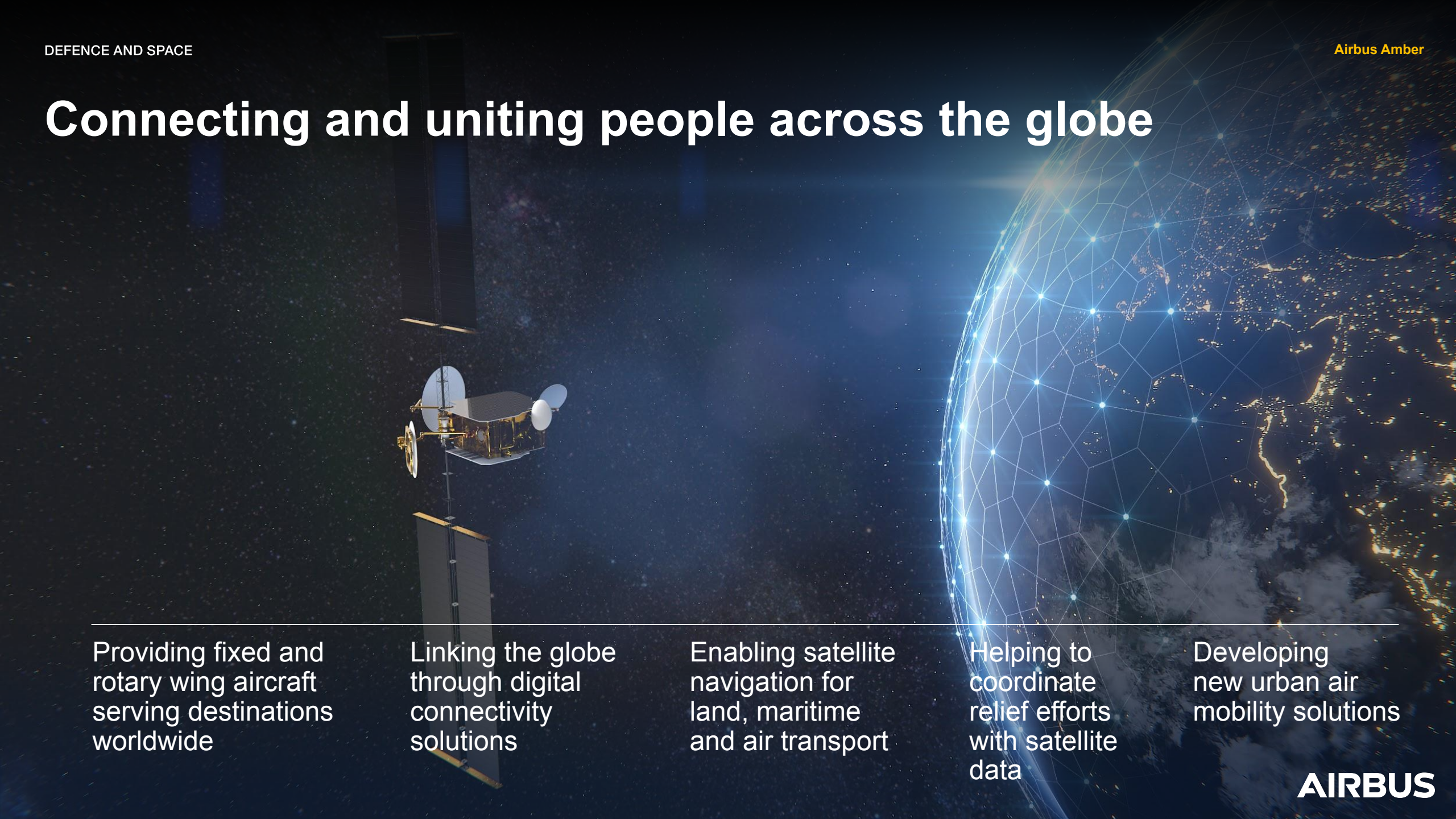
Responding to humanitarian emergencies

Enabling search and rescue operations

Providing secure communication systems

Providing cyber security

Connecting and uniting people across the globe



Providing fixed and rotary wing aircraft serving destinations worldwide

Linking the globe through digital connectivity solutions

Enabling satellite navigation for land, maritime and air transport

Helping to coordinate relief efforts with satellite data

Developing new urban air mobility solutions

AIRBUS

Sustainability embedded in our purpose and strategy

The Airbus sustainability commitments:

Lead the journey towards clean aerospace

Respect human rights and foster inclusion

Build our business on the foundation of safety & quality

Exemplify business integrity

Airbus Defence and Space at a glance

End 2024 Employees

36,347

2024 Revenues

€12.1 bn

End 2024 Order Book

€46.8 bn

Source: Full-Year results 2024

AIRBUS

Airbus Defence and Space: our core programmes

Source: Airbus as of end 2022

Air Power

Partnering with armed forces to deliver mission-ready aircraft

Space Systems

Reaching for the stars to protect, serve and explore

Connected Intelligence

Providing secured communications and intelligence for better decisions

180
locations around the world

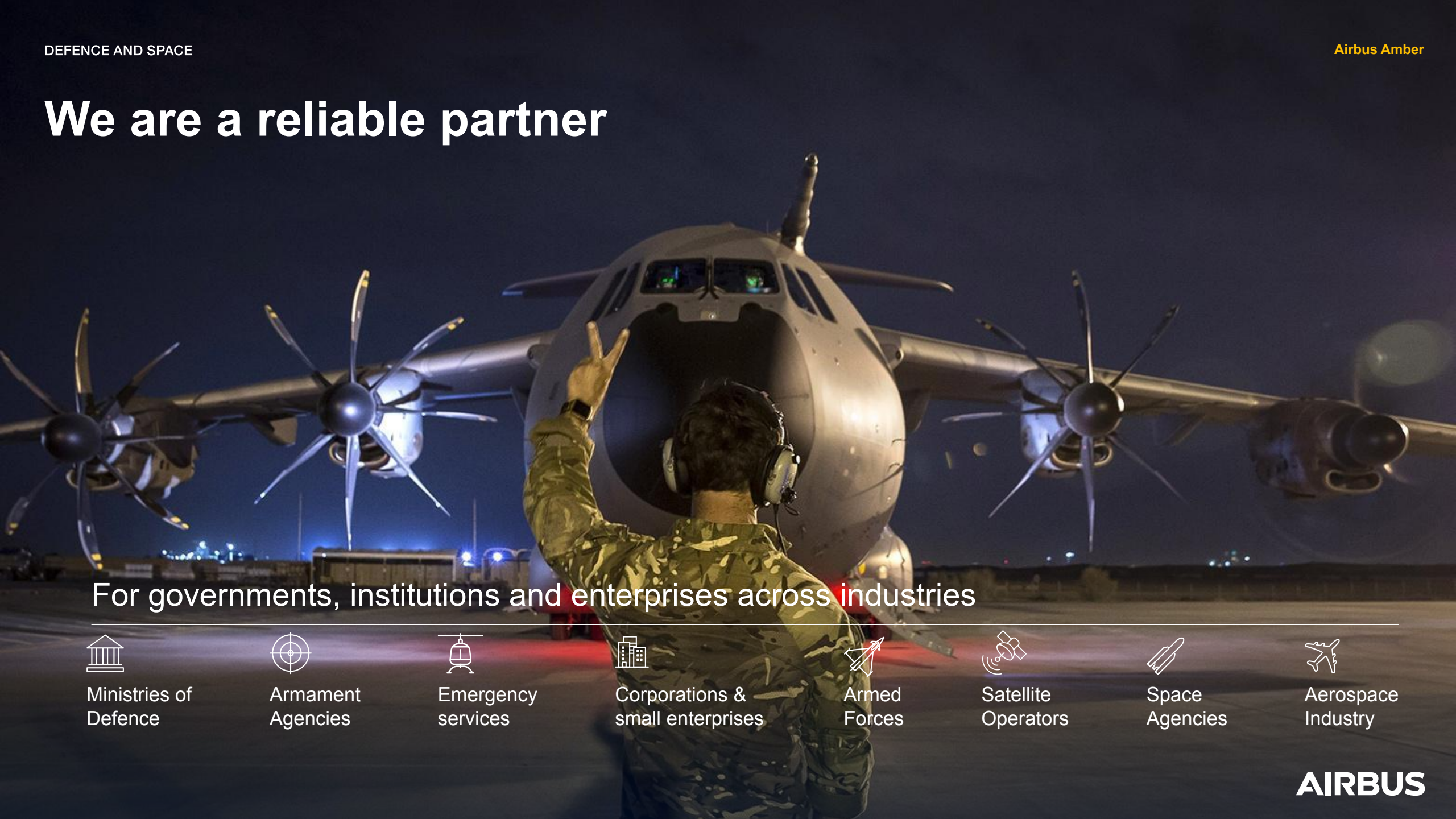
2,000+
customers and partners

1,985+
aircraft delivered

150+
satellites built and launched

AIRBUS

We are a reliable partner

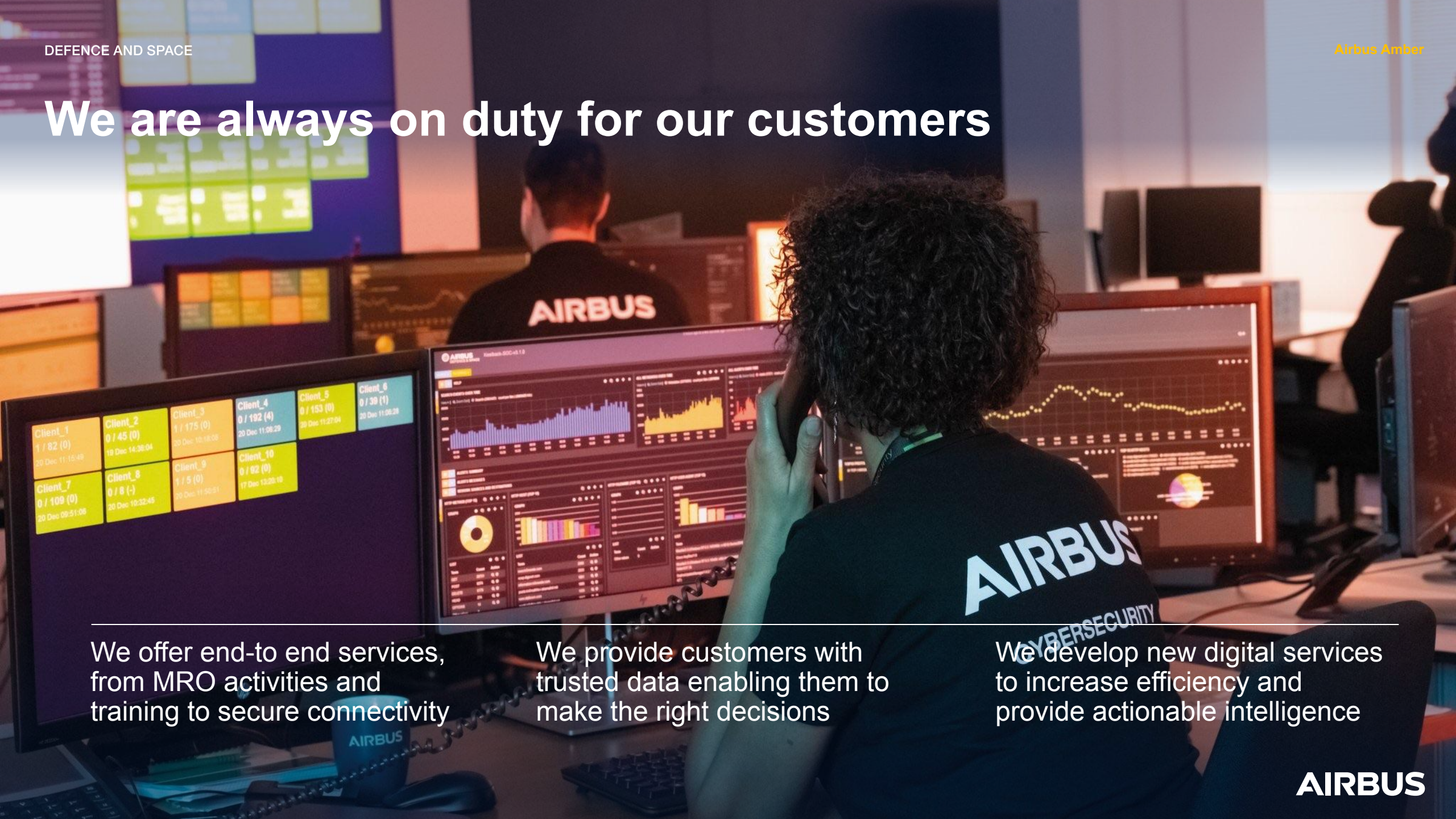


For governments, institutions and enterprises across industries

- Ministries of Defence
- Armament Agencies
- Emergency services
- Corporations & small enterprises
- Armed Forces
- Satellite Operators
- Space Agencies
- Aerospace Industry

AIRBUS

We are always on duty for our customers



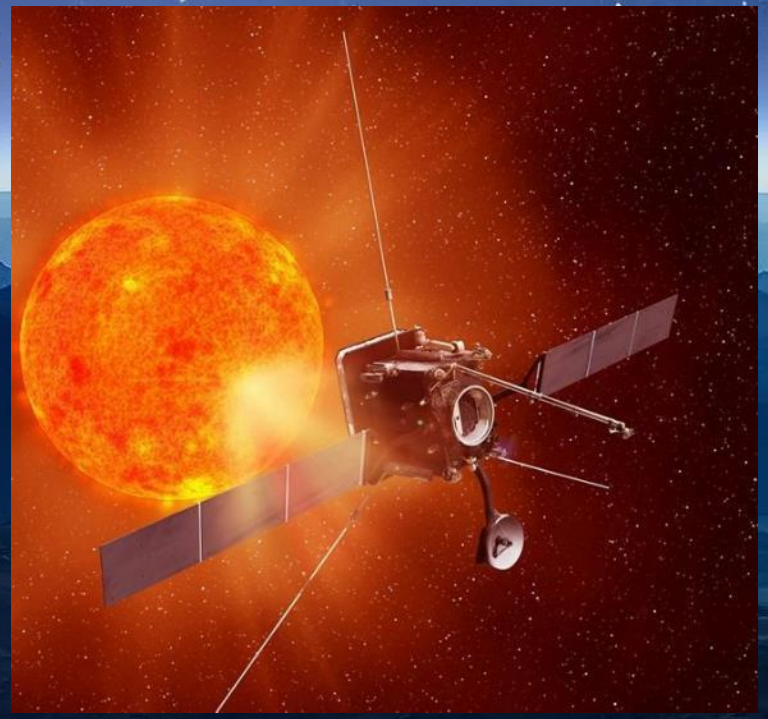
We offer end-to end services, from MRO activities and training to secure connectivity

We provide customers with trusted data enabling them to make the right decisions

We develop new digital services to increase efficiency and provide actionable intelligence

AIRBUS

We nurture innovation and deliver new technologies



We develop technologies that allow humankind to explore space and build the module that will propel the first woman to the moon

We have pioneered automatic air-to-air refuelling operations and we are advancing new, disruptive autonomous capabilities

We are re shaping Earth Observation with the world's first optical commercial satellites to embark Space-Data-Highway

We foster Europe’s strategic autonomy

Our products and services are used to safeguard Europe’s citizens and secure the airspace

We enable independent access to space, from traditional spacecraft and satellites to micro-launchers

We are building the next generation of platforms and systems for European defence

AIRBUS

Shaping Europe's largest defence programme: Future Combat Air System (FCAS)

Within FCAS, New Generation Fighters and unmanned Remote Carriers will fight as one

The air platforms will be securely connected and orchestrated through a Multi-Domain Combat Cloud

Other assets from land, sea, space and cyber domains will be part of this system of systems

AIRBUS

We strengthen societal resilience as a whole

Our Earth-observation solutions monitor deforestation, see-levels and support global food security

Our military aircraft transport vital aid, act as flying hospitals and can evacuate large numbers of people

Our systems provide secure, instant group communications for public safety organisations

AIRBUS

Executive Committee Airbus Defence and Space

Michael **Schoellhorn**
Chief Executive Officer

Penelope Jane **Basson**
Head of Corporate Governance, Quality and Security

Ben **Bridge**
Executive Vice President Global Business

Jean-Brice **Dumont**
Head of Air Power

Alain **Fauré**
Head of Space Systems

Karen **Florschütz**
Head of Connected Intelligence

François **Lombard**
Head of Strategy

Johannes **Müller**
Head of Sustainability and Communications

Nathalie **Rau**
Executive Vice President Human Resources

Andreas **Riecker**
General Counsel, Head of Legal & Compliance

Jesús de Miguel **Rodriguez**
Executive Vice President Finance

Lionel **Rouby**
Head of Digital

Francisco Javier **Sánchez Segura**
President of Airbus in Spain

Thank you

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